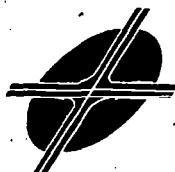


5-17-91
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ASH GROVE CEMENT WEST, INC.

Inter-Office Memorandum May 17, 1991

Date

To Dick Cooke

From Ken Rone

Copies to Jim Post

Subject Progress Report for
Week Ending 5/17/91

Steve Sheridan

George Wells

Dan Peters

We met with a telephone system vendor (Matrixx) to brain storm our telephone needs. They were very helpful. We will meet again to further discuss the peculiarities of or system, while at the same time contacting US West and obtaining prices on incoming options. We also discussed Voice Mail, which they can supply if we decide to go ahead. We expressed no interest in plantwide intercom paging, though I would appreciate your opinion on this.

Along with Stoneway's plant manager, we inspected the new storm sewer. He agreed that they were responsible for all contamination of the new system. He rightfully pointed out that the "old" system, which I'll call the trunk, was half full of limestone slurry when they hooked in (it is now 3/4 full). BIC tried unsuccessfully to clean the trunk three months ago. They have not come back to us to say it is our problem...yet. I made a proposal to him which he thought fair; Stoneway would clean out the new system at their expense and AGCW and Stoneway would share the costs of cleaning the trunk, if any, 50/50. We agreed to push this proposal up our respective organizations for further discussion.

The silo slip pours are now complete. The continuous (and assertive) presence of AGCW inspectors largely contributed to the success of the job. Jim, Mark and Stan represented us well! I will prepare a summary of our field questions and responses for review by yourself and SMG.

The motor has been aligned and the classifier set on the Loesche. The kiln gearbox has been set and coupled. The kiln may roll today on an inching drive. Level A was poured. The final barge delivery was made with raw material bins, truck hoppers, raw cyclones and the alleviator. The power outage over the weekend went off without a hitch, though we discovered that our neutral derivation transformer has 800 ppm PCB and will have to be replaced. Airlifts units have been set and work begins on the burner floor. Rebar and forming are complete for the G-cooler fdn. Kiln Feed and Loesche Mill Bldgs. are being erected and duct bank continues. Sheetroc is being installed in the upper floor of the Office while mechanical and electrical trades continue.

USEPA SF



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May 17, 1991

PROGRESS REPORT
SEATTLE TERMINAL

page 2

I talked to both newspapers about the facts concerning the West Terminal drowning. One paper had reported that the victim was an AGCW employee. They agreed to print a retraction.

We began in earnest a search for a Human Resources person by contacting the Pacific Northwest Personnel Managers Assoc. Job Bank. We are keeping in mind that we have two internal candidates as well, one from AGCW and another from AGC.

I attended the Site and Design Meetings. We appreciated your presence at our meeting to agree on staffing. We are reformulating our plans based on that meeting. The team also met to discuss emulation of Leamington's employee relation practices, and determine which are best suited to adopt here. The Stoneway Cement Usage Report was reconciled with Stoneway, and the Project Budget for April was completed. We noted and advised Fuller of one error in their accounting.

I respectfully declined the generous offer made by Duane, for Ken Ware's services. It seemed next week would have been a little premature for such a visit and I requested a rain check. Their willingness to graciously reschedule, like I was doing them the favor, reminds me that we've got a pretty outstanding team down there.

We have heard little out of Cyclonaire, though they are in town to pursue their punch list. LSNW asked for a status, but I couldn't respond pending today's scheduled meeting with Cyclonaire.

